

Avantor® Fact Sheet

Avantor completed its acquisition of VWR on November 21, 2017. Avantor is a leading global provider of integrated, tailored solutions for the life sciences and advanced technology industries. Strengthened by the recent acquisition of VWR, the Company is a trusted partner to customers and suppliers from discovery to delivery. With operations in more than 30 countries and a diverse portfolio that includes more than four million products, Avantor enables customer success through innovation, cGMP manufacturing and comprehensive service offerings.

New Mountain Capital investment firm is the lead shareholder of the combined company.

1. Mission and Vision

- a. Our Mission: We set science in motion to create a better world.
- b. Our Vision: From discovery to delivery, we will be the trusted global partner to customers and suppliers in the life sciences and advanced technology industries. By providing superior product and service solutions, we catalyze innovation and empower the success of our customers.

2. Our Combined Company

- a. Our new company will operate under the Avantor name. Avantor has long stood for innovation, for world-class quality and for solutions that satisfy our customers' exacting requirements. VWR's expansive channel access and deep customer relationships strengthen our abilities, adding a vital new dimension to the full scope of solutions we can provide—from discovery to delivery.
- b. The VWR brand and vwr.com will remain as a selling channel. Equally important, our proven legacy brands such as J.T.Baker® chemicals and the full collection of VWR brands will continue to be available through existing sales channels.

3. About Our Name

Avantor (*ah-VAHN-tor*) from "avant" — as in avant-garde — meaning the first, the leaders, the innovators — evokes cutting edge, bold ideas, energy, innovation and passion. And "tor" — a synonym for "mountain" — signifying our aspiration to achieve new heights of performance and quality, as well as our affiliation with New Mountain Capital.

4. Company History and Milestones

- a. Avantor Corporate History: www.avantorinc.com/About/History.aspx
- b. VWR Corporate History: www.vwr.com/history.htm

5. Industries Served

The newly combined company joins Avantor's existing portfolio of ultra-high-purity materials for the global life sciences and advanced technology industries with VWR's offerings of products, supply chain services, and service solutions to laboratory and production customers.

- a. Key Industries Include:
 - i. Pharmaceutical and Biopharmaceutical
 - ii. Medical Device
 - iii. Diagnostics

- iv. Healthcare
- v. Educational
- vi. Industrial
- vii. Government
- viii. Aerospace & Defense
- ix. Semiconductor Manufacturing

6. Range of Products Offered

- a. Over two million products for customers in laboratory and production facilities in the pharmaceutical, biotechnology, industrial, education, government and healthcare industries. Covering everything from furniture to beakers; microscopes to ULT freezers; biochemicals, reagents and sera; custom chemical blends
- b. cGMP-manufactured products including pharmaceutical excipients, HPLC and LC/MS solvents and reagents, UHPLC solvents, acids, bases, salts and sugars
- c. Diagnostic solutions
- d. Specialty materials such as advanced silicones
- e. Electronic chemicals, photoresist strippers and post-etch residue removers
- f. Service offerings including **VWRCATALYST** Laboratory Services and VWR Custom Manufacturing Services and Technical Solutions
- g. More on Avantor's ultra-high-purity materials: www.avantorinc.com/Chemicals-Products-Performance-Chemistries
- h. More on VWR's portfolio of products, equipment and services: www.vwr.com/our_business.htm

7. Management Team

- a. Michael Stubblefield CEO
- b. Dr. Grant Boldt Executive Vice President, Biopharma Production Solutions
- c. James Bramwell Executive Vice President, Strategic Partners
- d. Gerard J. Christian Executive Vice President, Chief Information Officer
- e. Dr. Nils Clausnitzer Executive Vice President, Europe
- f. Gregory L. Cowan Executive Vice President, Chief Financial Officer
- g. Bjorn Hofman Executive Vice President, Chief Operating Officer
- h. Ulf Kepper Executive Vice President, Services
- i. Dr. Ashish K. Kulkarni Executive Vice President, Chief Technology Officer
- j. Eric McAllister Executive Vice President, Chief Human Resources Officer
- k. Mark T. McLoughlin Executive Vice President, Americas
- l. Devashish Ohri Executive Vice President, Asia/Middle East, Africa (MEA)
- m. George Van Kula Executive Vice President, General Counsel and Secretary
- n. Corey Walker Executive Vice President, Biomaterials and Advanced Technologies

8. Number of Associates Approximately 12,000 worldwide

9. Applicable Environment, Health & Safety Statement

Avantor has a steadfast dedication to the safety of our communities, our colleagues and the environment. As a global manufacturer, we are fully committed to complying with all environmental, health and safety regulatory requirements in every region in which we operate, and acting as “good neighbors” in all of our communities. Safety is a key element of our Mission, Vision and Core Principles. For more information visit <https://www.avantorinc.com/About/Environment-Health-and-Safety.aspx>

10. Company Websites

- a. www.settingscienceinmotion.com [Company Integration Website]
- b. www.avantorinc.com
- c. www.vwr.com